

**AIQRATE Webinar Specials: CXO Series - 18 marquee industry & academic leaders share succinct insights & incisive views on topical & strategic themes**



AIQRATE Webinar Specials: CXO Series has become a preferred and sought after thought leadership accentuation platform for CXO's, senior leaders, decision makers, analysts, entrepreneurs, AI leaders, academia, strategy aficionados from global enterprises and academic arena on getting acquainted with the topical and contemporary strategic themes on leadership, AI, Digital Transformation, future of work, education & learning in the "New Next". The marquee speakers have dwelled on multiple viewpoints and recommended concerted approaches on reimagining business models, strategic alignments in these testing times and beyond.

18 webinars have been hosted in the previous 6 weeks and close to 2000 global senior leaders have participated in the sessions. AIQRATE Webinar Specials: CXO Series is being featured in multiple learning management systems and knowledge management platforms of several organizations including Aditya Birla, National Stock Exchange (NSE) and being followed by several global PE/VC & analyst firms.

Reach out to us for additional queries: [consult@aiqrates.com](mailto:consult@aiqrates.com).



An assimilation of AI strategy, transformation, consulting trends and topical themes

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**AIQRATE**  
A Bespoke AI Advisory & Consulting Firm

# AIQRATE Strategic Partnership Forum



AIQRATE works closely to knit and establish partnerships with leading, niche & emerging global AI enterprises, startups & ventures to augment our clients AI transformation, capability & go-to-market outreach. Through the Alliance Advisory Forum, AIQRATE offers advisory & consulting services to the clients on bringing in novel AI capabilities, products, solutions & platforms that bolsters their AI expertise and fill up strategic, technology & market gaps to enable accomplish breakthrough results.

Our alliance advisory forum partners benefit from increased market share coupled with accelerated go-to-market and enhanced mindshare with CXOs and Senior leaders of global & Indian enterprises. We work with our partners to evangelize their products, capabilities and solutions through extensive coverage of webinars, social media outreach and networking opportunities. We enable symbiotic partnerships with other leading AI startups to build robust ecosystem. We also bring together PE/VC firms and partners enabling future investments and funding.

Reach out to us for partnership opportunities: [nk@aiqratae.ai](mailto:nk@aiqratae.ai) or [consult@aiqratae.ai](mailto:consult@aiqratae.ai).

# AIQRATE at NASSCOM'S The AI Parley Virtual Conference

**INNOVATE KARNATAKA NASSCOM®**

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CENTRE OF EXCELLENCE  
Data Science & Artificial Intelligence

## AI Parley

Debate | Ideate | Inform

**MINI WEB CONFERENCE**

**Save The Date**

**Date: 1<sup>st</sup> May, 2020**  
**Time: 10:00 am – 11:30 am**

Join us to learn if COVID-19 has acted as a trigger to driving large scale adoption of AI by Govt and Enterprises.  
Also, how to set up AI for success in the face of crisis.

**OPPORTUNITY IN CRISIS**  
COVID-19: The perfect use case for 'AI for Good'  
90 mins virtual conference

Panel 1:	Panel 2:
<b>WILL COVID-19 ACCELERATE THE ADOPTION OF AI FOR SOCIAL GOOD?</b>	<b>SETTING UP AI FOR SUCCESS: STRATEGIC FOCUS AREAS TO DELIVER IN CRISIS</b>
10:00 - 10:45 am	10:45 - 11:30 am
<b>Moderator</b>	<b>Moderator</b>
 <b>Pankaj Rai</b> Senior Vice President, Wells Fargo	 <b>Sameer Dhanrajani</b> CEO, AIQRATE Advisory and Consulting
<b>Speakers</b>	<b>Speakers</b>
 <b>Rostow Ramanan</b> Tech Entrepreneur, Factini Advisors LLP	 <b>Anshu Sharma Raja</b> MD, Retail Banking Technology, Standard Chartered Bank
 <b>Divesh Singla</b> VP, Regulatory & Access Consulting, Parexel	 <b>Anees Merchant</b> Executive Vice President, Applied AI & Digital, Course 5i
 <b>Dinesh Chandrashekar</b> Chief Innovation Officer, Pactera Edge	 <b>Rajan Sethuraman</b> CEO, LatentView Analytics
 <b>Dr. Avik Sarkar</b> Visiting Associate Professor, Data, Technology & Public Policy, Indian School of Business	 <b>Soumendra Mohanty</b> EVP Analytics and COO, Tredence

NASSCOM CoE for DSAI conducted AI Parley to explore the opportunities COVID-19 has created in the AI space. Panel discussions were held to learn if COVID-19 has acted as a trigger to drive large scale adoption of AI by Govt and Enterprises. Sameer Dhanrajani, CEO & Co-founder, AIQRATE, moderated the Panel of eclectic guests from industry and academia to lend their views on “Setting up AI for Success: Strategic focus areas to deliver in crisis”.

# ARTICLE: Strategic Perspectives for India to attain AI Supremacy



The strategic perspectives provided herein will provide you crucial overview of the AI's increasing prevalence amongst Indian industry, government and peripheral ecosystem and the significant impact AI will generate for India in the coming years and the possible strategic considerations that India needs to initiate to attain AI supremacy. The ensuing details also highlights the relative comparison amongst India, China and USA on the steady progress being done in AI adoption. VC firms, PE funds and investors attempting to understand where to target investment, what offerings and capabilities would lead to better performance and gains, and how to capitalize on AI opportunities, it's crucial for them to understand the International economic potential of AI for now and projections in the coming years. Cutting across all these strategic considerations is how to build responsible AI operating models and keep it transparent enough to maintain the confidence of customers and wider stakeholders.

**International AI Capitalization Report – China & NA Leads, India hot in the heels**

in the international setting. A previous set of reports from multiple analysts concluded that AI could contribute up to \$15.7 trillion to the global economy in 2030, more than the current output of China and India combined. Of this, \$6.6 trillion is likely to come from increased productivity and \$9.1 trillion is likely to come from consumption-side effects. Global GDP will be up to 14% higher in 2030 as a result of the accelerating development and take-up of AI from the standpoint of direct economic impact of AI, China and USA will have greatest gains in GDP. Even though USA will reach its peak of AI led growth faster due to huge opportunities in parallel technologies implementations and advanced customer readiness for AI.

China, on the other hand will have a slower but stable rise in GDP gains, post COVID 19 because a large portion of Chinese GDP comes from manufacturing, a sector which is highly susceptible to AI disruption in its operation, and also a higher rate of capital re-investment within Chinese economy compared to EU and USA. As productivity in China eventually catches up with USA, USA will focus more on importing AI-enabled products from China due to economically cheap alternative China provides. Hence by 2030, China will see much larger impact in its GDP.

Is the Differential for Developing countries like India too steep in catching up with AI? – AI is still at its early stages, which means that irrespective of the fact that the exponential technology landscape is skewed towards the developed economies as compared to developing, the developing economies and their markets could still lead the developed markets from AI standpoint. This makes countries like India, with a strong focus in Technology sector, a strong contender.

The economic impact of AI in GDP for India, will be driven by:

1. Productivity gains from businesses automating processes (including use of robots and autonomous vehicles).
2. Productivity gains from businesses augmenting their existing labor force with AI technologies (assisted and augmented intelligence).
3. Increased consumer demand resulting from the availability of personalized and/or higher-quality AI-enhanced products and services.

The consumer revolution set off by AI opens the way for massive disruption as both established businesses and new entrants drive innovation and develop new business models. A key part of the impact of AI will come from its ability to make the most of parallel developments such as 5G connectivity.

### **India's Macroeconomic Landscape of AI**

India is already way ahead of many other countries in implementing artificial intelligence (AI). More than 40% of the enterprises are going beyond pilot and test projects and adopting the technology at a larger scale coupled with 1400+ global capability centers that have become frontiers in pushing AI led innovation and transformation for their parent organizations. The Indian government's Digital India initiative, too, has created a favorable regulatory environment for increased use of AI.

### **Recipe for AI Success in India – Digital Deluge & Data Detonation**

As India undergoes rapid digital transformation, data centers and the intelligence behind the data collected will enable the government and industry to make effective decisions based on algorithms. This means increasing opportunities for adoption (and investing over) AI in the country.

Intel is betting on Artificial Intelligence (AI) to drive demand for its electronic chips, for which it is aiming to train 15,000 scientists, developers, engineers and students on AI in India over the next one year. The company will host 60 courses under its 'AI Developer Education Program'. These will train people on ways they can adopt AI for better research, testing or even building of products. Intel is looking at India due to the country's large base of technical talent. The country is the third largest global site for AI companies. As India's largest e-commerce marketplace Flip kart is looking to put in use its mammoth pile of data to predict sales of products months in advance. The company is working on an artificial intelligence (AI) solution that will give it an edge over rivals by helping it make smarter decisions in ordering, distribution and pricing products on its platform. Ultimately, the AI system will allow Flip kart to boost efficiency and reduce the cost of products for customers. While rival Amazon, which has around a 10-year head start over Flip kart, is known to have some of the most advanced sales prediction engines, the Indian company has the advantage of having a bigger data set of the country's online consumer market.

### **AI Inroads in the Private Sector**

AI has now a significant impact in the day to day lives of the regular mass of the country. Now that the Indian IT sector has reached a certain intermediary peak of digitization, the focus, now, is more on automating the repetitive problems and finding more optimized, efficient or refined methods of performing the same tasks, with less time duration and lesser manpower. The result is the standardization of some very critical app based services like virtual assistants, cab aggregators, shopping recommendations etc. This will eventually lead to AI solutions to real world problems.

**The AI Startups Sphere of India** - Startups are clearly playing a major role in innovating faster than enterprises, which has led to several partnerships. SAP India has invested in Niki.ai, a bot that improves the ordering experience. Then there's Racetrack.AI, where a bot improves customer engagement and provides insights; it functions as a virtual communications assistant to convert the customer into a client. Racetrack is helping companies turn leads into meaningful engagements by using AI. Another startup, LUCEP, converts all potential queries into leads with their AI engine. The objective is to generate insights from data and simplify customer interaction with a business and also convert them into leads. Indian startups saw \$ 10 billion in risk capital being deployed across 1,540 angel and VC/PE deals between January and December 2019. VC/PE firms predict that AI would be key themes to invest in for next few years.

## **AI in Public Sector— Ripe for Digital Revamp and AI Adoption**

**A Blue Ocean for AI Investment due to Digital India Initiatives** – Though both corporates and startups are making significant inroads in instituting AI in their service architecture and product offerings, and sometimes as part of their core business strategy itself, the challenges in the public sector in instituting AI can be quickly overcome due to huge Digital Movements instituted by the Indian Govt. like Digital India, Skill India and Make in India. This will create a solid bedrock of Data and Digital Footprint which will act as a foundational infrastructure to base AI implementation on, opening a huge blue ocean in public sector, rich for AI investment.

A New Workaround for Regulatory Challenges in Public Sector AI Implementation – One of the

peculiar problems the public sector faces in mainstream implementation of AI is the fact that since AI is a continuously self-learning system, capable of analytical

or creative decision making and autonomous implementation of actions, who will then be accountable in taking responsibility for its actions, should they turn out to be not so favorable. This is because of the fact that since AI has a degree of autonomous decision making, it makes it difficult to pre-meditate its consequence. The AI systems are meant to augment and enrich the life of the consumers. In such a situation, deciding liability of AI system's actions will be difficult. Therefore, a lot of deliberation will be required to carefully come to a precise conclusion surrounding implementing these systems with ethical foundation and propriety.

Although many countries like US and some European countries are in the verge of implementing regulations and laws surrounding concepts like driver less vehicles, India still don't have the regulations sanctioned. This, but need not be a bad news. India is cut to establish a completely revamped legal infrastructure, thereby completely circumventing the need for continuous regulatory intervention. Also, there is a favorable atmosphere in India as far as AI is concerned which will foster a spike in activities in that avenue.

**Indian Governance Initiatives** – Huge Scope for Investment of AI – As India emerges as a premier destination for AI, scope for investment opens in the governance aspect, in several ways. Governance schemes have a unique trait of the baggage of large volume and large scale implementation need, which can be tackled with Deep learning. For example, in Swachh Bharat Initiative, specifically construction of toilets in rural India, public servants are tasked with uploading images of these toilet constructions to a

central server for assessment. Image recognition can be used to target unfinished toilets. It can also be used to identify whether the same official appears in multiple images or if photos were appears in multiple images uploaded from a different location other than the intended place. Other initiatives such as the Make in India, Digital India & Skill India can be augmented with AI to deal with scale. The range of application for AI techniques could range from crop insurance schemes, tax fraud detection, and detecting subsidy leakage and defense and security strategy.

An AI system can improve and enrich the agriculture of India by enhancing the bodies like The Department of Agriculture Cooperation and Farmers Welfare, Ministry of Agriculture runs the Kisan Call Centers across the country etc. It can help assist the call center by linking various available information like soil reports from government agencies and link them to the environmental conditions. It will then provide advice on the optimal crop that can be sown in that land pocket. As the need for large scale implementation and monitoring of governance initiative becomes more pronounced, the need for AI becomes absolute and it will open doors to considerable AI investment in the future of India.

### **Finally, Looking Ahead – A Collaborative Innovation led ecosystem**

AI innovations which fall under assisted, augmented and autonomous intelligence will help users understand and decide which level of intelligence is helpful and required in their context, thereby making AI Acceptance easier for the people. At the same time, this AI continuum can be used to understand economic ramifications, usage complexity and decision-making implications. While academia and the

private sector conduct research on various AI problems with diverse implications in mind, the public sector with its various digital initiatives (Digital India, Make in India, etc.) can identify areas where parts of the AI continuum can be utilized to increase reach, effectiveness and efficiency, thereby giving direction to AI Innovative Research. A collaborative innovation environment between academia and the private and public sectors will help provide holistic and proactive advisory delivery to the population, for example through public call centers, linking information from various government sources. At the same time, the rich data generated from these interactions can be used to draw deep conclusions. Collaboration between the three pillars could further help get a comprehensive view of problems and find intelligent and innovative ways to increase the efficiency and effectiveness of services delivered to society. India is at a cusp of taking a upward trajectory on establishing AI supremacy ; a strategic roadmap across public, private , SMB's , Academic and startup sectors will accelerate the path to AI adoption and unleashing new sources of economic output for the country . The journey to attain AI supremacy has begun .....

# ARTICLE: The New Code of Leadership: Four Strategic Shifts



**Piloting thru the COVID era means grasping sudden strategic shifts. Social distancing and process turmoil have taken hold in every aspect of our lives, forcing us to change our routines and reevaluate our goals and expectations in real-time. And, unsurprisingly, these waves of upheaval have triggered a reset on most business operations and on commercial assumptions. We are all resetting the playbook in the new normal.**

We are faced with an unprecedented challenge during this disruption. For years leaders have been told that if they are unable to lead ourselves, they cannot possibly lead others. But what does that look like right now? It is a struggle to process this globally shared experience that is simultaneously isolating and deeply personal. In a time when we need to be connected and certain, we may feel disconnected and unsure. On top of that, theory and practice are in constant collision. Navigating the unknowable and uncontrollable future of our businesses is no longer some academic or design-thinking challenge, it is reality. The future is no longer distant, it is right here right now. Hemingway captured this contradiction brilliantly in *The Sun Also Rises*: When a character is asked, “How did you go bankrupt?” the response is,

Gradually and then suddenly.”

Seeking command and control during this time of next-level upheaval simply will not work. Instead, we must cultivate ingenious mindset. Ingenious leaders are operators and innovators at the same time, and they encourage their followers to be the same. This style of leadership does not come naturally to everyone, but learning to master it is crucial to growth, and it must be prioritized and reactivated in the COVID era. Many corporate leaders are expert operators who drive efficiency and optimization, but not high on innovation and growth. Becoming an ingenious leader requires nurturing new ideas that address consumer pain points using the mindset and tools of a creator. Especially now, in this frightening and fluid new world, business leaders must learn to operate and create. So what is the first step toward being an ingenious leader? How do we elevate ourselves and our teams in this moment?

## **Reset**

Reset is not surrendering. Reset means embracing The New Normal as our shared reality, not a temporary dilemma to be endured, eventually returning to past goals and expectations. Reset is a crucial element of thoughtful agility. It empowers a team to set down the past, and move forward, unrestrained, into the future. It draws a circle around the knowable that helps us to identify the unknowable, giving us clarity on what we can control and what is beyond our control. Without that clarity, we are unable to set a path into the future. With that clarity, business leaders can make decisions based on new commercial truths, react and pivot quickly, reactivate and discover new growth, and lead their teams with conviction. They can become truly ingenious. Pressing the Reset button also requires us to acknowledge that past precedent is no longer a future predictor of business behaviors and

outcomes. Leaders must have flexible mindsets around beliefs about market and consumer signals and shifts. It's time to let go of past commitments and re-align our enterprises to a new-base business reality.

### **Realign**

Once we have activated the Reset button, business leaders must prepare to realign and embrace the New Normal. This is where we practice ingenious leadership by shifting focus away from the knowable and controllable and toward the unknowable and uncontrollable. This is where we embrace discomfort and dig into the challenge of transforming our enterprises in two key areas: growth and capability.

### **Resurrect**

To resurrect growth, we will need to innovate into radically changed markets to address new, often sudden strategic shifts in customer needs and problems. We are living in a fragile moment of intense change that requires us to lean into these rare opportunities to discover The New Future. Enterprises must abandon the familiar model of Total Addressable Markets (TAM), where past budgets and behaviors existed pre-disruption. We must shift now to a Total Addressable Problem (TAP) view of the world, where new needs, behaviors, and budgets guide our choices. Leaders should be experimenting and testing ferociously to understand the new TAP view of the world and dig into the problems that people are facing right now. Instead of thinking about the past, leaders must focus on present problems their enterprises are uniquely positioned to solve.

### **Run better, Run different**

To transform enterprises' ability to resurrect growth, we will need to adopt and embed new strategies that transform teams and organizations with adaptability and speed to run better & run different. Leaders must cultivate resilience of growth in both capability and

culture. Tackling all of this during the COVID era takes empathy and courage. Fortunately, we can see courage, innovation, and exploration all around us. Organizations and individuals are creating ingenious solutions to problems we never knew we would face. Futurologist, Yuval Noah Harari pointed out that we're currently witnessing "... social experiments on a massive scale that will change the world. We can't predict what will happen because the main thing is that we have so many choices. It's not like there is just one predetermined outcome to this epidemic. "The choice we face means dual objective of augmenting the growth post recovery and finding new spots of opportunities. This gives us the opportunity to create growth mindsets, systems, and cultures that transcend traditional strategic planning and efficiency. We can embrace resilience and the capabilities to lead through uncertainty and rise to meet the New Normal in the leadership code.





## **AIQRATE Advisory & Consulting**

[consult@aiqrate.ai](mailto:consult@aiqrate.ai)

[www.aiqrate.ai](http://www.aiqrate.ai)

**Bangalore | Delhi | Hyderabad**

**AIQRATE**, A bespoke global AI advisory and consulting firm. A first in its genre, AIQRATE provides strategic AI advisory services and consulting offerings across multiple business segments to enable clients navigate their AI powered transformation, innovation & revival journey and accentuate their decision making and business performance.

AIQRATE works closely with Boards, CXOs and Senior leaders advising them on their Analytics to AI journey construct with the art of possible roadmap blended with a jumpstart to AI driven transformation with AI@scale centric strategy followed by consulting them on embedding AI as core to business strategy within business functions and augmenting the decision-making capabilities with AI. Our bespoke AI advisory services focus on curating & designing building blocks of AI strategy, embed AI@scale interventions and create AI powered organizations.

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